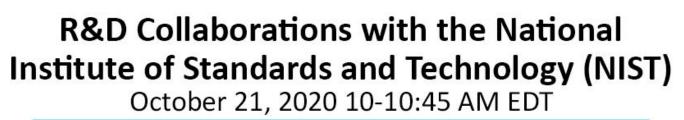
Strengthening University-Industry Partnerships

> TRIPLE HELIX DAYS

UIC





Kimberly Jacobs University of Florida



Mojdeh Bahar NIST

NIST's Capabilities, Your Needs UIDP October 21, 2020



Mojdeh Bahar, J.D., M.A., CLP, RTTP

Associate Director

Innovation and Industry Services

NIST Mission

NIST

To promote **U.S. innovation and industrial competitiveness** by advancing **measurement science**, **standards**, and **technology** in ways that enhance economic security and improve our quality of life.



World-Leading Scientific and Engineering Research



Advanced Manufacturing National Programs



Technology Transfer and U.S. Innovation

NISTATA GLANCE Industry's National Laboratory





NIST Addresses National Priorities





NIST Extramural Programs





Public-private partnerships strengthening America's manufacturing core and organizational performance

Innovation and Industry Services (IIS)



In IIS we build communities around

- Technological innovations
- Manufacturing
- Performance excellence

We do this through the formation of public private partnerships

Baldridge Performance Excellence Program



- Public-Private Partnership
- Mission: defining, recognizing, and fostering quality and performance excellence in U.S. businesses to enhance national competitiveness.
- Most widely known for the Malcolm Baldrige National Quality Award (recognizing excellence), since its inception the program has been very successful in improving the quality, performance, and long-term success and sustainability of businesses far beyond the award.
- The Baldrige framework represents the "leading edge of validated leadership and performance practice," enabling organizations in every sector of the economy to achieve sustainable high performance across all aspects of their operations.

Role of BPEP Partners

 Baldrige-based organizations outperform their competitors, achieve sustainable results, improve their efficiency and effectiveness, create and save jobs, improve and save lives through lower health care costs and higher quality, and improve educational outcomes.

The ratio of the Baldrige Program's benefits for the U.S. economy to its costs is estimated at 820 to 1.

121 Baldrige Award winners serve as national role models.

2010–2019 award applicants represent 650,093 jobs,

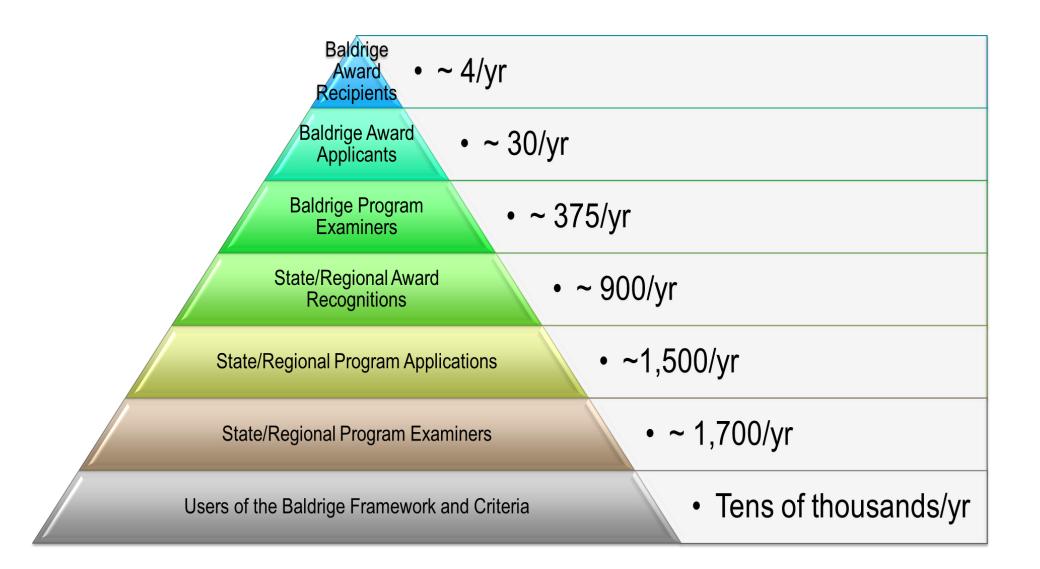
3,209 work sites, over \$181 billion in revenue/budgets, and over 590 million customers served.

348 Baldrige examiners volunteered roughly \$7.8 million in services in 2019.

State Baldrige-based examiners volunteered around \$29 million in services in 2018.



The Performance Excellence Pyramid



How Can the BPEP help you?



If you are an academic institution:

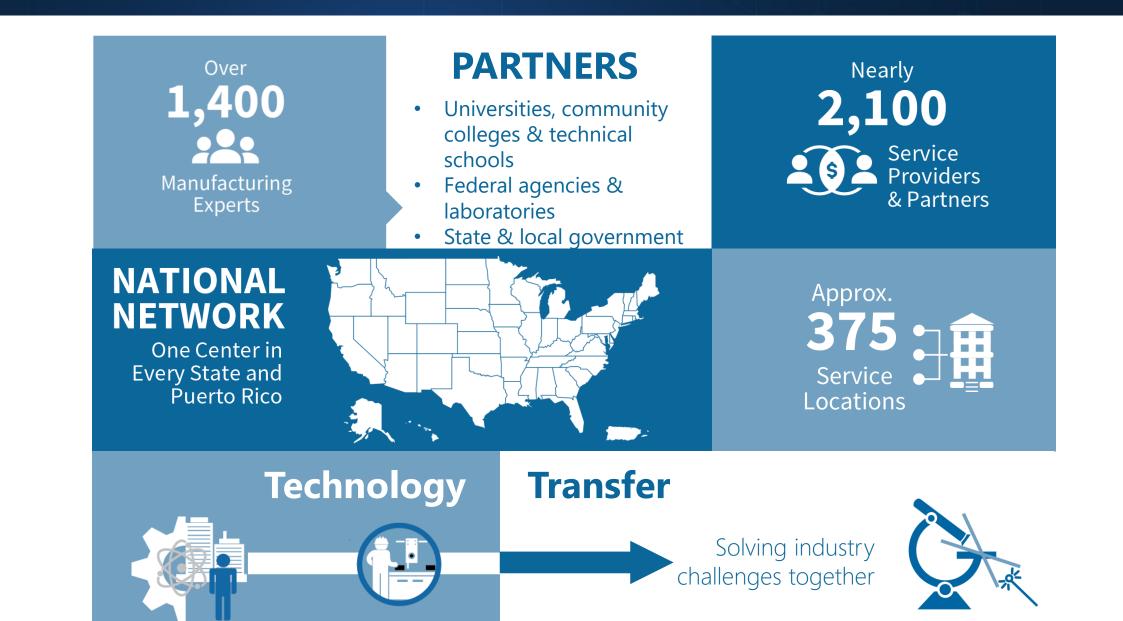
- Copies of the Baldrige Excellence Framework and other tools
- Educational materials and offerings
- Case studies reflecting implementation of Baldrige criteria
- Application summaries and best practices from Baldrige Award recipients

If you are a company:

- Everything in the left-hand column, plus
 - Assessments and recognition
 - Opportunities to engage with senior leadership of role model organizations
 - Access and connection to a state/regional Baldrige-based program
 - Access and connection to a pool of independent Baldrige consultants

MEP National NetworkTM





Advancing U.S. Manufacturing





Connect with NIST MEP: www.nist.gov/mep | mfg@nist.gov



How Can the MEP help you?



- If you are an academic institution:
 - The MEP National Network partners with universities, community college and technical schools to strengthen and empower U.S. manufacturers.
 - 18 of the 51 MEP Centers are university-based.
 - Visit the NIST MEP website (<u>https://www.nist.gov/mep/mep-national-network</u>) to connect with your local MEP Center.

- If you are a manufacturer:
 - The MEP National Network offers a wide range of services and initiatives to enable U.S. manufacturers to identify opportunities to accelerate and strengthen growth and competitiveness in the global marketplace.
 - Visit the NIST MEP website (<u>https://www.nist.gov/mep/mep-national-network</u>) to connect with your local MEP Center.

Manufacturing USA

Manufacturing USA[®]: Securing U.S. Global Leadership in Advanced Manufacturing

Mission: Connecting people, ideas, and technology

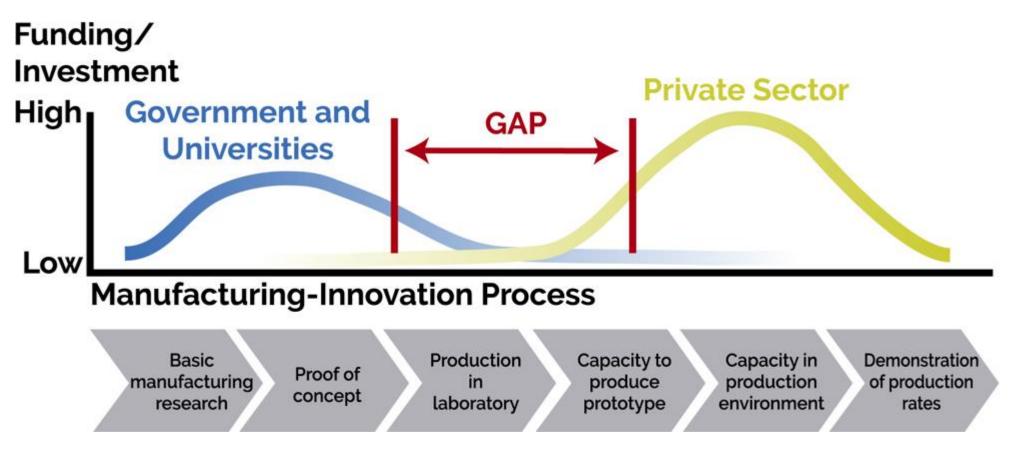
- solve industry-relevant advanced manufacturing challenges
- enhance industrial competitiveness and economic growth
- strengthen our national security





Manufacturing USA Institutes Address the "Scale-Up" Gap

Market Failure in Pre-Competitive Applied Manufacturing R&D

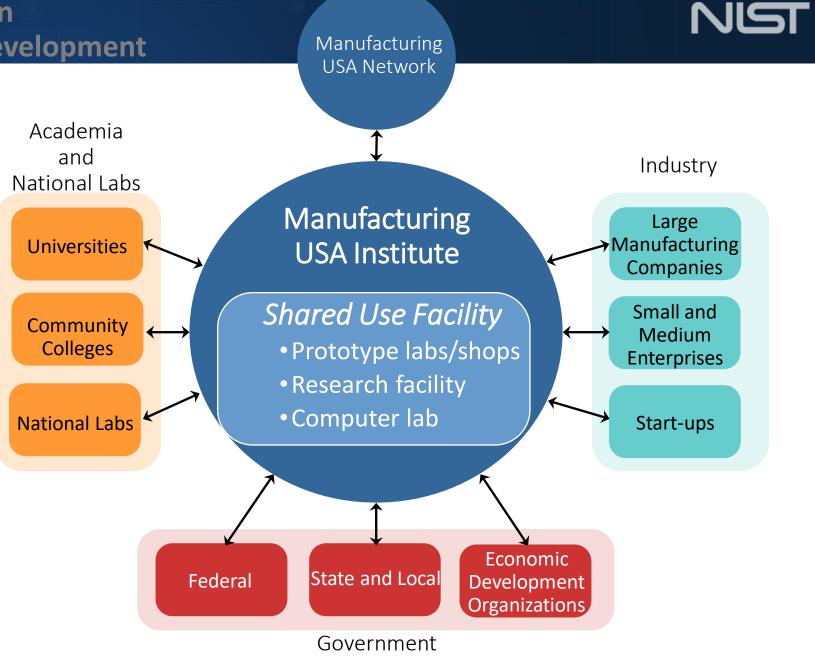


Manufacturing Readiness Levels (1-10)

Institute Design:

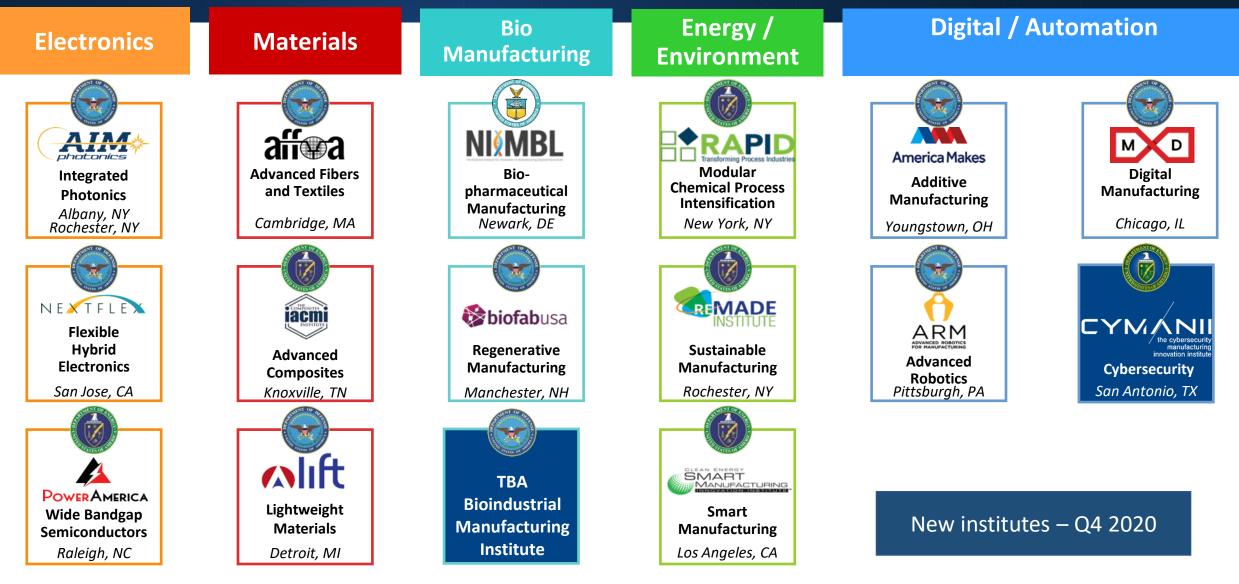
Large Scale Collaboration on Technology + Workforce Development

- Each \$70 M \$110 M federal support over 5 years; matching funds at 1x to 5x
- NIST Engagement MEP and NIST Labs



Innovation Institutes by Topic





<u>NIST</u>

Each Institute Advances U.S. Manufacturing

- Industry-led consortium with a clear mission and unique technology focus based on critical industry need
- 2. Effective collaboration space for pre-competitive applied R&D, solving big challenges
- 3. Creates value for industry participation and funding
- 4. Federal start-up funding must catalyze at least 100% co-investment
- 5. Addresses the skills gap on education and workforce skills for their technology areas

Collective Institutes' Impacts



14 institutes with 1,920 member organizations partnering on grand challenges

561 major collaborative technology and workforce R&D projects

61% of members arefrom industry and69% are small

\$133M in federal
funds attracts
\$355M in
state/private funds

Thousands of people trained in advanced manufacturing

If you are an educational entity:

- Institutes offer special rates for academic institutions; memberships are organization-based not individual ones
- Institute projects provide opportunities to get involved in applied research and education + workforce training programs
- Projects and internships / fellowships are great learning opportunities for students at any age and degree
- Match teaching and training with on-demand careers and skills

If you are a company:

- Institutes are industry-led, solving problems and accelerating technology prioritized by you
 Access to state-of-the-art equipment and facilities
 Institutes offer a variety of memberships and benefits
- Institute projects link large and small companies to develop new technologies, providing opportunities to connect with potential suppliers and customers
 In general, if you participate on a project you own
 - the IP and benefits

Get involved with the Manufacturing USA institutes: Visit <u>www.ManufacturingUSA.com</u> or contact <u>AMNPO@NIST.gov</u> to discover collaboration opportunities on technology + workforce development

Technology Partnerships Office Focus on NIST Laboratory Innovation



- Responsible for
 - Serving the T2 needs of the 6 NIST • Laboratories
 - Invention harvesting
 - Patent portfolio management
 - Marketing and licensing of NIST inventions
 - Negotiation of legal instruments for the ٠ formation of public-private partnerships
 - NIST's Small Business Innovation Research program

```
(12) United States Patent
                                                                      (10) Patent No.: US 10,444,431 B2
     Simmonds et al.
                                                                      (45) Date of Patent:
(54) RETICULATED RESONATOR, PROCESS
                                                                   (52) U.S. Cl.
                                                                        FOR MAKING AND USE OF SAME
                                                                                              (2013.01): B82Y 36/00 (2013.01)
(71) Applicants NATIONAL INSTITUTE OF
                                                                   STANDARDS AND TECHNOLOGY,
                  Gaithersburg, MD (US); Cindy Regal,
Boulder, CO (US); Pen-Li Yu, West
                                                                                           (Continued)
                  Bolinder, CO (US); Perila Ta, West
Lafayette, IN (US); Yeghishe
Tsaturyan, Copenhagen (DK); Thomas
P. Purdy, Boulder, CO (US); Nir
                                                                                         References Cited
                                                                                  U.S. PATENT DOCUMENTS
                  Shlomo Kampel, Boulder, CO (US)
                                                                         8,067,878 B1* 11/2011 Lu .
       Inventors: Raymond W. Simmonds, Boulder, O
                                                                     2012/0248460 A1* 10/2012 Abraham
                   (US); Katarina Cicak, Boulder, CO
                  (US): Cindy A. Regal, Boulder, CO
(US): Pen-Li Yu, West Lafayette, IN
(US): Yeghishe Tsaturyan, Copenhagen
                                                                                            (Continued)
                                                                                    OTHER PUBLICATIONS
                   (DK): Thomas P. Purdy, Gaithersbury
                  MD (US); Nir S. Kampel, Boulder, CO
                                                                  P.-L. Yu et al., A phononic bandgap shield for high-Q membrans
microresonators, Applied Physics Letters, 2014, 023510.1-023510
                                                                   4, vol. 104, AIP Publishing LLC.
 73) Assigney: NATIONAL INSTITUTE OF
                                                                                            (Continued)
                  STANDARDS AND TECHNOLOGY,
                    iaithershurg, MD (US)
                                                                        wary Examiner - Thomas Dougherty
                                                                  (74) Attorney, Agent, or Firm — Office of Chief Counsel
for National Institute of Standards and Technology
                  Subject to any disclaimer, the term of this
                  patent is extended or adjusted under 35
U.S.C. 154(b) by 494 days.
                                                                   (57)
                                                                                           ABSTRACT
                                                                    A reticulated resonator includes: a reticulated substrate that
                                                                    includes: a substrate frame; and a phononic structure in
                                                                    mechanical communication with the substrate frame and
                  Jan. 14, 2016
                                                                    including a plurality of unit members arranged in a two-
dimensional array; and a membrane disposed on the reticu-
                    Prior Publication Data
                                                                    lated substrate. A process for producing a membrane fre
      US 2016/0211828 A1 Jul. 21, 2016
                                                                   quency includes: providing a reticulated resonator
including: a substrate frame; a phononic structure including:
a first link connected to the substrate frame; a plurality of
             Related U.S. Application Data
 (60) Provisional application No. 62/103,673, filed on Jan
                                                                    unit members arranged in a two-dimensional array and
                                                                    connected to the first link and in mechanical communication
with the substrate frame through the first link; and a second
(51) Int. CL
                                                                    link connected to the unit members; a membrane frame
      H011 41/00
                             (2013-01)
                                                                         sected to the second link and in mechanical of
     G02B 6/122
                              (2005.01)
                                                                    cation with the unit members through the second link; and
                       (Continued)
                                                                                           (Continued)
```





Oct. 15, 2019

H02N 2/18

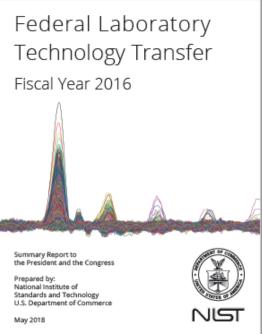
. H028 2185 310/339 .. C23C 16/01 257/77

Technology Partnerships Office Focus on Interagency Leadership



- Convener and Leader of
 - Interagency Working Group for T2
 - Lab-to-Market subcommittee of NSTC
 - Lab-to-Market Cross Agency Goal reporting
- Host Agency for
 - Federal Laboratory Consortium
- Responsible for cumulative reporting of
 - T2 activities of all Federal research agencies





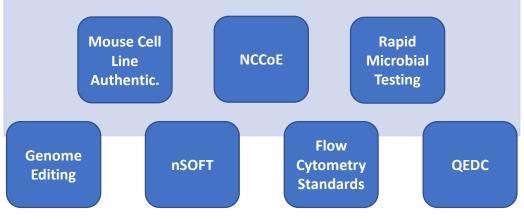


How can the TPO help you?



If you are an academic institution:

- Material and data transfers
- User Facilities
- Collaborations and Consortia



If you are a company:

- Material and data transfers
- User Facilities
- Collaborations and Consortia
- Licenses
- SBIR Awards









Thank you for your kind attention! Mojdeh Bahar Mojdeh.bahar@nist.gov