



Greening U-I Partnerships – Emerging Opportunities on Climate Change Response September 17, 2021 | 10:45 - 11:30 AM ET



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Strengthening University-Industry Partnerships Mobilising University-Industry-Government Partnerships to Tackle the Climate Crisis: Insights from the Oxford Summit 2021







University Commercialisation & Innovation Policy Evidence Unit

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Areas of greatest need for change

Incentives for organisations to change behaviours

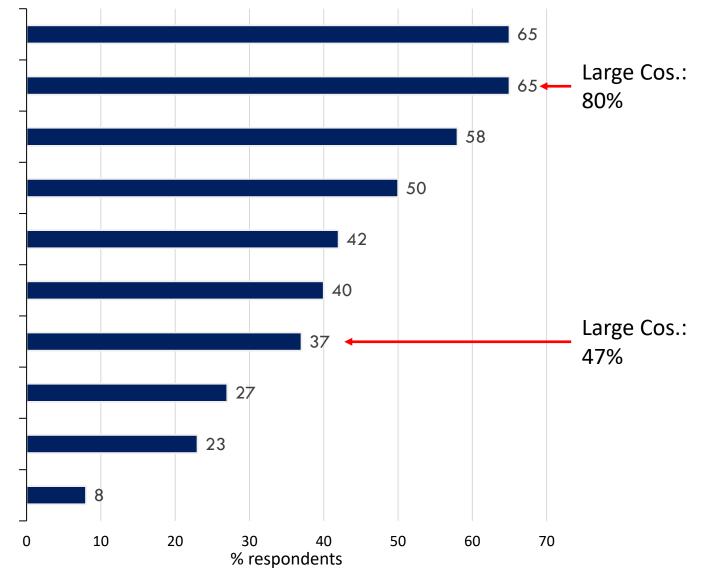
Government policy & funding models Clarity on pathways / roadmaps to support deployment at pace and scale Technology development & demonstration

Fundamental research capabilities & infrastructure

University-industry-government partnership models Effective concentration & coordination of effort to ensure critical mass International collaborations/partnerships

Availability risk capital / private finance

Other



System-wide changes are necessary

- Need major **behavioural change at societal level** must mitigate potential disruption
- Need **big and bold vision** and ambitions clear/standardised messaging
- Attitudes to risk must change more focus on disruptive innovation & tolerance of failure
- Importance of **roadmaps** & **targets** clear directions, play to strengths, minimise duplication
- Must adopt a **systems approach** to tackling challenges
- Need **different types of funding** demonstration, more agile, high-risk-high-reward
- Must get better at **technology scale-up/demonstration** linking discovery to deployment
- Key role for **governments in de-risking** nascent markets for critical technologies
- Stronger **international collaboration** required at all levels from vision setting to problem definition to developing solutions

Greening Partnerships to Tackle Climate Crisis

Reconfigure partnerships to accelerate process

- New organisational environments prototyping, demonstrating, deploying techs
- More agile multi-functional teams bringing together range of capabilities able to anticipate & address critical challenges along lab-to-market journey
- Social sciences as crucial part of greening partnerships

Leverage nature, position & scale of universities in society

- Greening campuses leading by example
- Universities as test-beds / living labs to demonstrate what can be done

Address long-standing issues

- Better incentives for academics to engage in partnering
- Greater mobility of staff
- Approaches to IP is system fit for purpose for tackling major societal challenges?
- Better understand needs, capabilities, constraints, cultures to improve working across boundaries





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Thank You!

Summit Report publication due in late Autumn 2021

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GREENING OF

Reducing GHG emissions intensity by 20% across +200 major sites by 2028.

Enlisting our energy providers, supply chain partners, & logistics services to support similar objectives.

Embedding sustainability focus throughout our management process.

ENERGY TREASURE HUNTS

Participation: Sustainability site team & subject matter experts

Process: Evaluate energy use weekday & weekend.

Prioritize: Largest energy usages, improvement opportunities, capital



Compressed Air Optimization

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DECARBONIZATION

LOW-CARBON POWER

LOW-CARBON FUELS

(BIOFUELS, LNG)

HYDROGEN-BASED

HYDROGEN &

FUELS

(SOLAR, WIND,

NUCLEAR, HYDRO)

HIGHLIGHTS

- **Onsite Power Generation**
- 2.6MW rooftop solar in Dubai

Renewable Energy Purchases 76,000 sqm Clui, Romania (100% Renewable Energy)

GREENING



ELECTRIFICATION & ENERGY EFFICIENCY EMISSIONS 3) 4) SYSTEM INTEGRATION MANAGEMENT & OPTIMIZATION ADVANCED CONTROLS & ANALYTICS EMISSIONS MONITORING END-USE ELECTRIFICATION (HEAT PUMPS) **CARBON CAPTURE** SIMULATION & UTILIZATION & STORAGE MONITORING ENERGY NATURAL & LOW WASTE MANAGEMENT POLICY MANAGEMENT o o— 0-ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT RESEARCH 2020 & **INNOVATION** \bigcirc Universities & Industry Research Pilots Centers

GREENING WITH

Engaging external stakeholders:

- **Partnering to develop** innovative solutions
- Participating in sector & customer initiatives

Sharing expertise to shape future policy globally



Emerson committed to a 20% Greenhouse Gas emissions intensity reduction target by 2028

Committed to 20% reduction of GHG intensity measured at 200 sites globally

Led By Board of Directors

Environmental Sustainability Steering Committee

Embedded in the Management Process

Environmental Sustainability Leaders and Teams at Every Site



Energy Suppliers

Supply Chain

Logistic Partners

HIGHLIGHTS



- **Onsite Power Generation**
- 2.6MW rooftop solar in Dubai



Renewable Energy Purchases

- 76,000 sqm Cluj, Romania
 - 100% Renewable Energy



Reduction in energy usage & Increasing renewable energy

ENERGY TREASURE HUNTS

Participation: Sustainability site team and internal subject matter experts

Process: Evaluate energy usage weekday and weekend. Look, listen, measure

Prioritize: Largest energy usages, improvement opportunities, capital

TOP FACILITY OPPORTUNITIES

LED



Equipment Shutdown

 \bigcirc

Lighting





Cleaning & Temp. Chambers

Building Control

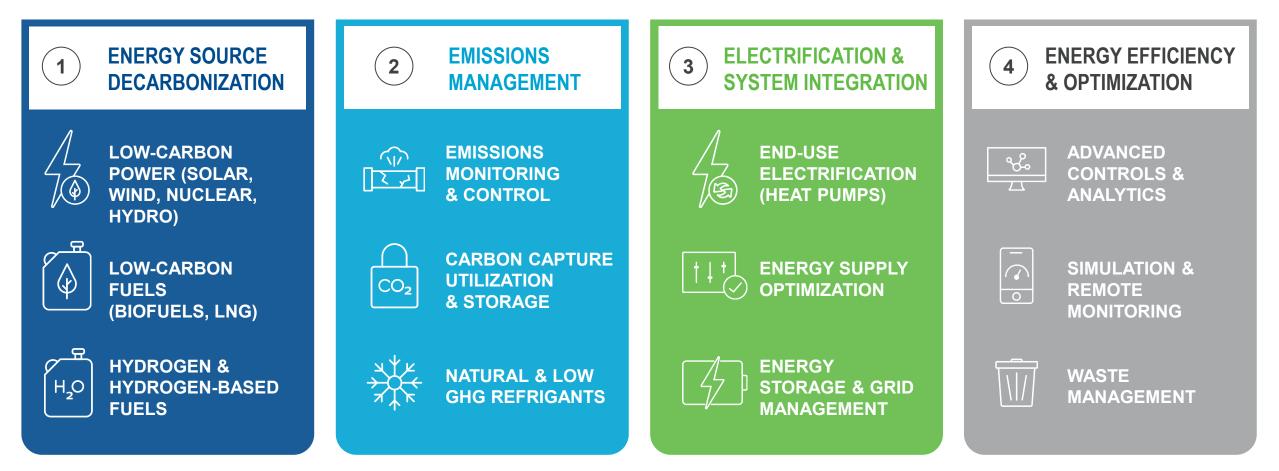
Systems

GREENING OF



Emerson is highly relevant in a lower carbon future

Four Major Strategies for Environmental Sustainability







Triple Helix Partnerships with National Labs

September 17, 2021 | 12 - 12:45 PM ET



Kim Budil Lawrence Livermore National Laboratory



Michael Amiridis University of Illinois Chicago



Strengthening University-Industry Partnerships

THANK YOU!



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Strengthening University-Industry Partnerships