

## **DuPont's New Partnering Models**

Industrial Venture Collaboration (IVC)\*

UIDP 2016, Dr. Karsten Keller, DuPont Science & Innovation



#### Our Commitment to Science-Based Innovation Remains at our Core



#### DuPont is deeply committed to scientific innovation.

• The changes we have made will improve the overall focus of our R&D company-wide, maintaining scientific excellence and performing more competitively in the marketplace.

#### DuPont is a leading investor in industrial R&D.

 As one of the highest investing R&D companies in the world, DuPont is driving forward the key innovation principles that have always distinguished the company.

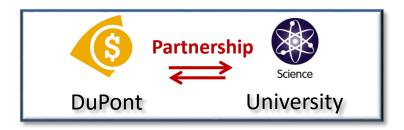


### **DuPont's Historical Collaborations with Universities (examples)**

- MIT provided money to generate excellent scientific results (till 2010)
- Stanford provided money to generate excellent scientific results (till 2015)
- General university collaborations provided money to get specific fundamental knowledge (till 2015)
- Targeted university collaboration (AMS Call) provided money to solve specific challenges (till 2016)

#### **Challenge for the Future**

- Need of greater business impact
- Overcoming "Valley of Death" and "Most Start-ups fail"

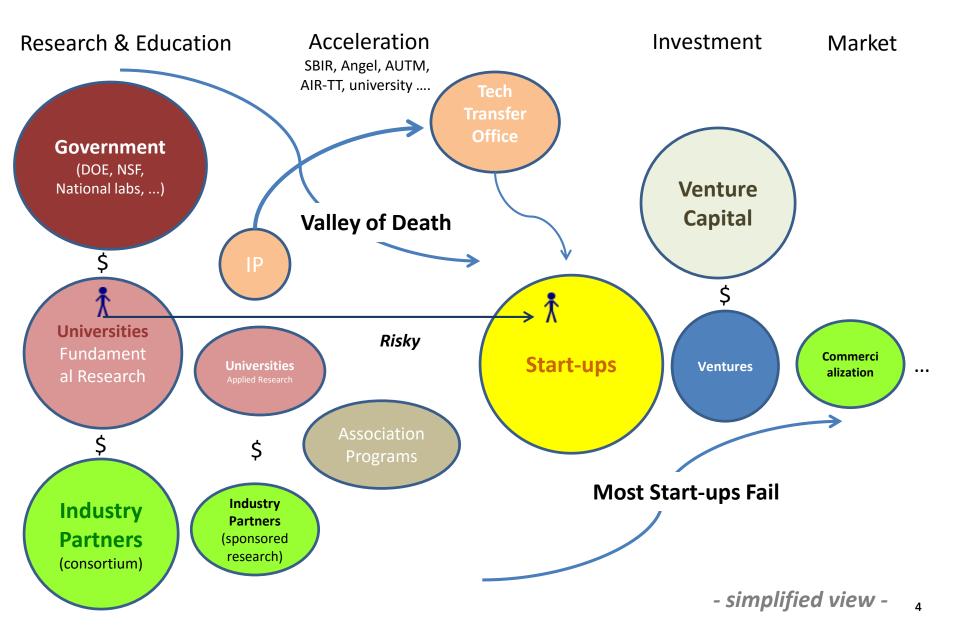


New model to partner as IVC

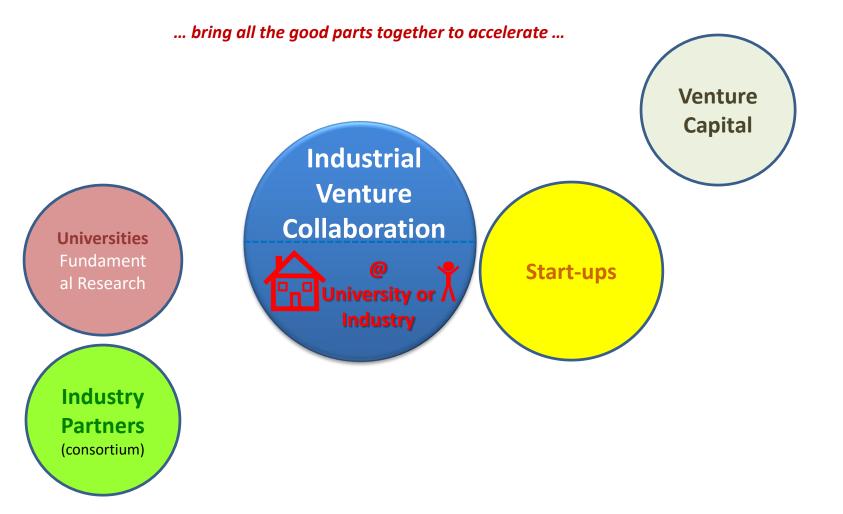
#### **Traditional Innovation at Universities**



... is linear, in separate places and institutions, and slow ...

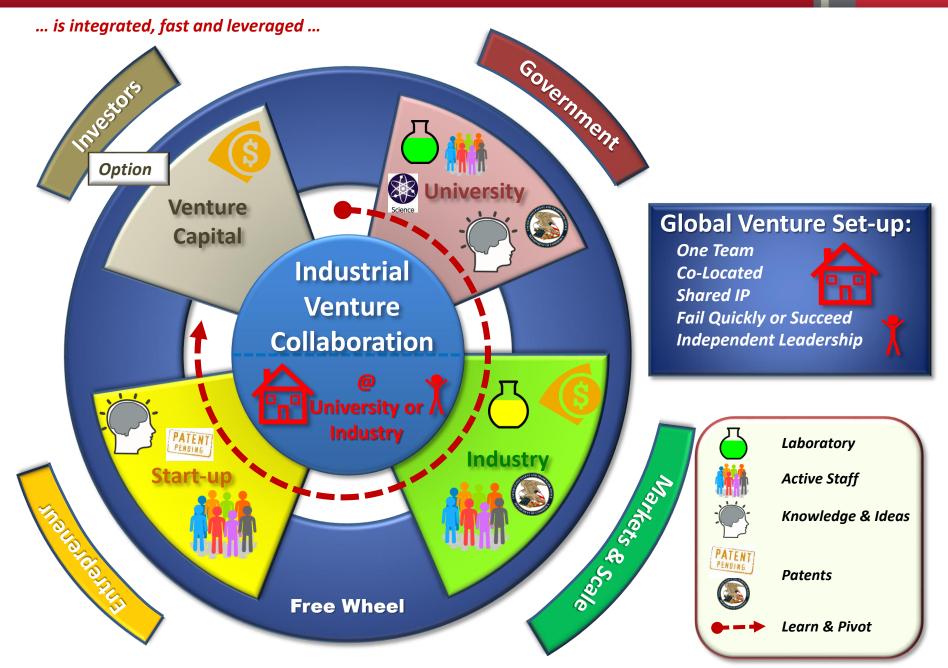






### **Industrial Venture Collaborations (IVC)**

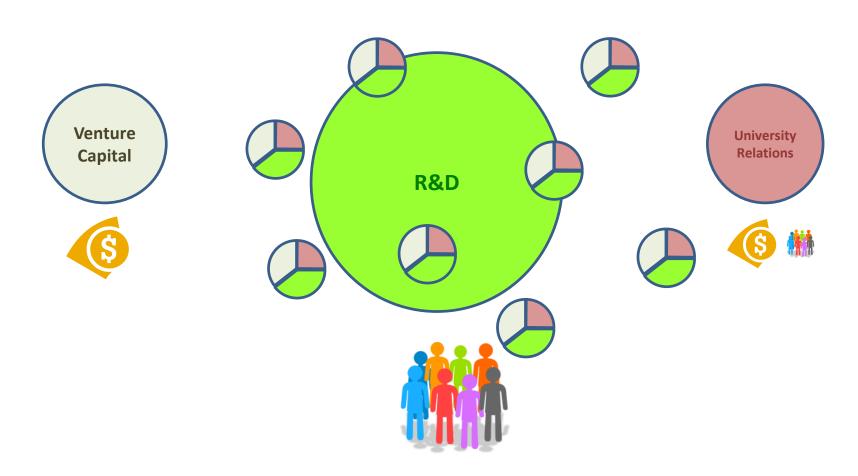




## **Company Structure**



... building many flexible small teams and work with the start-ups ....













# **Appendix**



